## Outline

Financial Updates (consolidated) ..... 4
Financial Update (bank only)

1. Financial Highlight ..... 8
2. Balance Sheet ..... 9
3. Loan - Mix and Growth ..... 10
4. Loan - Asset Quality ..... 11
5. Deposits - Mix and Growth ..... 13
6. Income Statement ..... 15
Business Updates:
7. Micro Banking ..... 18
8. Small Commercial and Medium Loans ..... 21
9. Consumer Loans ..... 23
10. SoE and Corporate Loans ..... 25
11. Non Interest Income ..... 27
Key Take Aways ..... 29
Target ..... 31
Others ..... 32

Melayani Dengan Setulus Hati

## BRI (Consolidated)

|  | Q1'16 | 1H'16 | $9 M^{\prime} 16$ | 2016 | Q1'17 | 1H'17 | 9M'17 | $\Delta$ yoy | $\triangle$ Q 0 Q |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset/Liabilities |  |  |  |  |  |  |  |  |  |
| Total Assets (IDR Billion) | 864,939 | 907,843 | 931,693 | 1,003,644 | 996,000 | 1,027,338 | 1,038,673 | 11.5\% | 1.1\% |
| Total Loans (Gross) (IDR Billion) | 584,276 | 615,576 | 630,902 | 663,420 | 681,269 | 687,944 | 694,208 | 10.0\% | 0.9\% |
| Total Deposits (IDR Billion) | 658,736 | 683,739 | 694,843 | 754,526 | 733,955 | 768,044 | 770,604 | 10.9\% | 0.3\% |
| Asset Quality |  |  |  |  |  |  |  |  |  |
| NPL (gross) | 2.29\% | 2.39\% | 2.34\% | 2.13\% | 2.26\% | 2.34\% | 2.33\% |  |  |
| Liquidity |  |  |  |  |  |  |  |  |  |
| LDR | 88.70\% | 90.03\% | 90.80\% | 87.93\% | 92.82\% | 89.57\% | 90.09\% |  |  |
| CASA | 55.18\% | 55.63\% | 56.13\% | 59.09\% | 55.17\% | 56.09\% | 55.41\% |  |  |
| Profitability |  |  |  |  |  |  |  |  |  |
| Net Profit (IDR Billion) | 6,252 | 12,182 | 18,975 | 26,228 | 6,660 | 13,448 | 20,540 | 8.2\% | 52.7\% |
| Subsidiaries Profit Contribution | 1.84\% | 1.11\% | 1.86\% | 1.81\% | 2.77\% | 2.33\% | 2.05\% |  |  |
| NIM | 7.84\% | 8.09\% | 8.06\% | 7.94\% | 7.83\% | 8.06\% | 8.02\% |  |  |
| ROE Tier 1 | 26.73\% | 23.62\% | 22.26\% | 21.82\% | 19.45\% | 19.23\% | 19.12\% |  |  |
| ROA before tax | 3.58\% | 3.51\% | 3.45\% | 3.67\% | 3.26\% | 3.21\% | 3.24\% |  |  |
| Cost Efficiency Ratio (CER) | 42.15\% | 43.51\% | 43.31\% | 42.75\% | 39.13\% | 41.43\% | 41.76\% |  |  |
| Operating Expense to Operating Income | 72.33\% | 72.65\% | 73.51\% | 70.33\% | 72.80\% | 73.62\% | 73.47\% |  |  |
| Capital |  |  |  |  |  |  |  |  |  |
| Tier1 CAR | 15.84\% | 18.21\% | 20.48\% | 21.54\% | 19.62\% | 20.35\% | 20.99\% |  |  |
| Total CAR | 19.38\% | 21.65\% | 21.46\% | 22.69\% | 20.73\% | 21.47\% | 22.11\% |  |  |

$\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
$\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)
$\checkmark$ NPL (nett) is after provision for impaired loan
$\checkmark$ NIM has been adjusted due to reclassification of premium paid on govt guarantees from other operating expense to interest expense

| Description | Q1'16 | 1H'16 | 9M'16 | 2016 | Q1'17 | 1H'17 | 9M'17 | g (YoY) | g (QoQ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets | 864,939 | 907,843 | 931,693 | 1,003,644 | 996,000 | 1,027,338 | 1,038,673 | 11.48\% | 1.10\% |
| - Gross Loans | 584,276 | 615,576 | 630,902 | 663,420 | 681,269 | 687,944 | 694,208 | 10.03\% | 0.91\% |
| - Government Bonds (Recap) | 3,818 | 3,817 | 3,818 | 3,318 | 3,318 | 3,318 | 3,319 | -13.05\% | 0.04\% |
| - Other Earnings Assets | 202,321 | 186,874 | 202,771 | 237,338 | 214,311 | 220,541 | 244,264 | 20.46\% | 10.76\% |
| Total Earning Assets | 790,414 | 806,267 | 837,490 | 904,077 | 898,899 | 911,803 | 941,791 | 12.45\% | 3.29\% |
| Earning Assets Provision | $(19,176)$ | $(21,207)$ | $(23,165)$ | $(22,807)$ | $(26,528)$ | $(29,823)$ | $(32,055)$ | 38.38\% | 7.48\% |
| Total Earning Assets (net) | 771,238 | 785,059 | 814,325 | 881,270 | 872,371 | 881,980 | 909,736 | 11.72\% | 3.15\% |
| Total Non Earning Assets | 93,700 | 122,784 | 117,368 | 122,375 | 123,629 | 145,358 | 128,937 | 9.86\% | -11.30\% |
| Total Liabilities \& S.E | 864,939 | 907,843 | 931,693 | 1,003,644 | 996,000 | 1,027,338 | 1,038,673 | 11.48\% | 1.10\% |
| Total Customer Deposits | 658,736 | 683,739 | 694,843 | 754,526 | 733,955 | 768,044 | 770,604 | 10.90\% | 0.33\% |
| - Demand Deposits | 109,646 | 111,246 | 116,587 | 142,547 | 114,582 | 130,634 | 117,633 | 0.90\% | -9.95\% |
| - Saving Deposits | 253,877 | 269,117 | 273,425 | 303,270 | 290,321 | 300,142 | 309,388 | 13.15\% | 3.08\% |
| - Time and Certificate Deposits | 295,213 | 303,377 | 304,832 | 308,709 | 329,051 | 337,268 | 343,583 | 12.71\% | 1.87\% |
| Other Interest Bearing Liabilities | 55,850 | 62,550 | 65,108 | 70,349 | 70,583 | 71,819 | 72,148 | 10.81\% | 0.46\% |
| Non Interest Bearing Liabilities | 37,523 | 27,890 | 30,801 | 31,956 | 47,360 | 36,788 | 37,309 | 21.13\% | 1.41\% |
| Tier I Capital | 93,546 | 112,790 | 134,621 | 139,786 | 136,924 | 142,786 | 149,996 | 11.42\% | 5.05\% |
| Total Shareholder's Equity | 112,830 | 133,664 | 140,941 | 146,813 | 144,102 | 150,686 | 158,612 | 12.54\% | 5.26\% |

[^0]
## Income Statement (consolidated)

| Description | 2016 | 9M'16 | 9M'17 | g (YoY) | 1Q'17 | 2Q'17 | 3Q'17 | g (qoQ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 94,788 | 70,804 | 77,301 | 9.2\% | 24,655 | 26,013 | 26,633 | 2.4\% |
| Interest Expense | $(28,577)$ | $(21,536)$ | $(22,171)$ | 3.0\% | $(7,124)$ | $(7,185)$ | $(7,862)$ | 9.4\% |
| Net Interest Income | 66,211 | 49,268 | 55,129 | 11.9\% | 17,531 | 18,828 | 18,771 | -0.3\% |
| Net Premium Income | 64 | 28 | 67 | 136.2\% | 64 | 56 | (53) | -195.0\% |
| Fee \& Other Opr. Income | 17,218 | 12,248 | 13,695 | 11.8\% | 4,026 | 5,338 | 4,330 | -18.9\% |
| Gross Operating Income | 83,493 | 61,544 | 68,891 | 11.9\% | 21,621 | 24,222 | 23,048 | -4.8\% |
| Other Operating Expenses | $(35,736)$ | $(26,922)$ | $(28,536)$ | 6.0\% | $(8,367)$ | $(10,433)$ | $(9,736)$ | -6.7\% |
| Pre Provision Operating Profit | 47,757 | 34,623 | 40,355 | 16.6\% | 13,254 | 13,789 | 13,312 | -3.5\% |
| Provision | $(13,791)$ | $(11,474)$ | $(15,713)$ | 36.9\% | $(5,284)$ | $(5,585)$ | $(4,844)$ | -13.3\% |
| Non Operating Income (Net) | 9 | 168 | 155 | -8.2\% | 144 | (60) | 70 | -217.6\% |
| Profit Before Tax n Minor. Int. | 33,976 | 23,317 | 24,796 | 6.3\% | 8,114 | 8,144 | 8,538 | 4.8\% |
| Net Profit | 26,228 | 18,975 | 20,540 | 8.2\% | 6,660 | 6,789 | 7,092 | 4.5\% |
| EPS *) | 1,063 | 1,026 | 1,110 | 8.2\% | 1,080 | 1,101 | 1,150 | 4.5\% |

[^1]Melayani Dengan Setulus Hati

## BRI (Bank Only)

|  | Q1'16 | 1H'16 | 9M'16 | 2016 | Q1'17 | 1H'17 | 9M'17 | $\Delta$ yoy | $\triangle$ QoQ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset/Liabilities |  |  |  |  |  |  |  |  |  |
| Total Assets (IDR Billion) | 832,092 | 872,970 | 894,360 | 964,001 | 954,176 | 983,518 | 993,101 | 11.0\% | 1.0\% |
| Total Loans (Gross) (IDR Billion) | 561,098 | 590,691 | 603,461 | 635,291 | 653,093 | 658,864 | 664,510 | 10.1\% | 0.9\% |
| Total Deposits (IDR Billion) | 631,781 | 656,122 | 665,529 | 723,845 | 701,170 | 734,071 | 735,147 | 10.5\% | 0.1\% |
| Asset Quality |  |  |  |  |  |  |  |  |  |
| NPL (gross) | 2.22\% | 2.31\% | 2.22\% | 2.03\% | 2.16\% | 2.23\% | 2.23\% |  |  |
| NPL (nett) | 1.35\% | 1.42\% | 1.18\% | 1.09\% | 1.22\% | 1.16\% | 1.06\% |  |  |
| Liquidity |  |  |  |  |  |  |  |  |  |
| LDR | 88.81\% | 90.03\% | 90.68\% | 87.77\% | 93.15\% | 89.76\% | 90.39\% |  |  |
| CASA | 56.54\% | 56.89\% | 57.61\% | 60.57\% | 56.63\% | 57.62\% | 56.98\% |  |  |
| Profitability |  |  |  |  |  |  |  |  |  |
| Net Profit (IDR Billion) | 6,137 | 12,047 | 18,623 | 25,753 | 6,475 | 13,135 | 20,119 | 8.0\% | 53.2\% |
| NIM | 7.92\% | 8.26\% | 8.24\% | 8.10\% | 7.91\% | 8.12\% | 8.13\% |  |  |
| ROE Tier 1 | 26.55\% | 25.24\% | 23.97\% | 23.08\% | 18.77\% | 19.12\% | 19.27\% |  |  |
| ROE B/S | 21.44\% | 20.51\% | 20.00\% | 19.98\% | 17.65\% | 17.94\% | 18.03\% |  |  |
| ROA before tax | 3.65\% | 3.68\% | 3.59\% | 3.84\% | 3.34\% | 3.31\% | 3.34\% |  |  |
| Cost of Fund (CoF) | 3.98\% | 3.96\% | 3.89\% | 3.83\% | 3.74\% | 3.43\% | 3.47\% |  |  |
| Cost Efficiency Ratio (CER) | 41.07\% | 42.67\% | 42.62\% | 41.84\% | 38.20\% | 40.53\% | 40.87\% |  |  |
| Operating Expense to Operating Income | 71.11\% | 71.37\% | 71.55\% | 68.93\% | 71.73\% | 72.55\% | 72.32\% |  |  |
| Capital |  |  |  |  |  |  |  |  |  |
| Tier1 CAR | 15.84\% | 18.56\% | 20.88\% | 21.91\% | 19.88\% | 20.68\% | 21.17\% |  |  |
| Total CAR | 19.49\% | 22.10\% | 21.88\% | 22.91\% | 20.86\% | 21.67\% | 22.17\% |  |  |

$\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
$\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)
$\checkmark$ NPL (net) is after provision for impaired loan
$\checkmark$ NIM has been adjusted due to reclassification of premium paid on govt guarantees from other operating expense to interest expense

| Description | 1Q'16 | 1H'16 | 9M'16 | 2016 | 1Q'17 | 1H'17 | 9M'17 | $\mathrm{g}(\mathrm{YoY})$ | g(QoQ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets | 832,092 | 872,970 | 894,360 | 964,001 | 954,176 | 983,518 | 993,101 | 11.0\% | 1.0\% |
| - Gross Loans | 561,098 | 590,691 | 603,461 | 635,291 | 653,093 | 658,864 | 664,510 | 10.1\% | 0.9\% |
| - Government Bonds (Recap) | 3,818 | 3,817 | 3,818 | 3,318 | 3,318 | 3,318 | 3,319 | -13.1\% | 0.0\% |
| - Other Earnings Assets | 195,829 | 180,245 | 196,168 | 230,252 | 205,194 | 211,017 | 233,966 | 19.3\% | 10.9\% |
| Total Earning Assets | 760,744 | 774,753 | 803,447 | 868,862 | 861,604 | 873,199 | 901,796 | 12.2\% | 3.3\% |
| Earning Assets Provision | $(18,657)$ | $(20,567)$ | $(22,326)$ | $(21,944)$ | $(25,573)$ | $(28,860)$ | $(31,199)$ | 39.7\% | 8.1\% |
| Total Earning Assets (net) | 742,087 | 754,186 | 781,121 | 846,918 | 836,031 | 844,339 | 870,597 | 11.5\% | 3.1\% |
| Total Non Earning Assets | 90,004 | 118,784 | 113,239 | 117,083 | 118,145 | 139,179 | 122,504 | 8.2\% | -12.0\% |
| Total Liabilities \& S.E | 832,092 | 872,970 | 894,360 | 964,001 | 954,176 | 983,518 | 993,101 | 11.0\% | 1.0\% |
| Total Customer Deposits | 631,781 | 656,122 | 665,529 | 723,845 | 701,170 | 734,071 | 735,147 | 10.5\% | 0.1\% |
| - Demand Deposits | 108,150 | 109,202 | 115,204 | 140,764 | 112,521 | 128,716 | 115,588 | 0.3\% | -10.2\% |
| - Savings | 249,037 | 264,054 | 268,186 | 297,649 | 284,519 | 294,242 | 303,328 | 13.1\% | 3.1\% |
| - Time Deposits | 274,593 | 282,866 | 282,139 | 285,432 | 304,129 | 311,113 | 316,231 | 12.1\% | 1.6\% |
| Other Interest Bearing Liabilities | 55,725 | 61,441 | 63,646 | 68,659 | 69,465 | 70,489 | 71,046 | 11.6\% | 0.8\% |
| Non Interest Bearing Liabilities | 32,673 | 22,755 | 25,430 | 26,038 | 41,094 | 30,063 | 30,393 | 19.5\% | 1.1\% |
| Tier I Capital | 89,915 | 110,333 | 132,066 | 136,670 | 133,637 | 139,489 | 145,552 | 10.2\% | 4.3\% |
| Total Shareholder's Equity | 111,913 | 132,652 | 139,755 | 145,458 | 142,447 | 148,896 | 156,515 | 12.0\% | 5.1\% |
| Book Value per Shares *) | 4,536.57 | 5,377.23 | 5,665.16 | 5,896.34 | 5,774 | 6,036 | 6,345 | 12.0\% | 5.1\% |

[^2]
## Loan Outstanding - by business segment

(IDR Trillion)

## Composition - by business segment (\%)


$\qquad$


|  | Micro | Consumer | Small Commercial | Medium | Corporate Non-SoE | SoE | Cotal Loan |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YoY Growth (\%) | 11.9 | 11.8 | 20.5 | 12.7 | 5.3 | -5.1 | 10.1 |
| $(R p T n)$ | 24.5 | 11.5 | 23.1 | 2.6 | 4.1 | -4.6 | 61.0 |

## Loan - Asset Quality

| Non Performing Loan - gross by segment (\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NPL \% | 1Q'16 | 1H'16 | 9M'16 | 2016 | 1Q'17 | 1H'17 | 9M'17 |
| Micro | 1.54 | 1.49 | 1.34 | 0.99 | 1.35 | 1.48 | 1.37 |
| Consumer | 1.48 | 1.53 | 1.53 | 1.18 | 1.37 | 1.37 | 1.34 |
| Small Comm. | 3.78 | 3.78 | 3.66 | 2.70 | 3.91 | 3.69 | 3.49 |
| Medium | 6.68 | 6.45 | 6.52 | 7.13 | 7.34 | 7.02 | 6.06 |
| Corp. Non-SoE | 3.78 | 4.67 | 4.78 | 5.61 | 3.69 | 3.44 | 4.44 |
| SoE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.55 | 0.55 |
| Total NPL | 2.22 | 2.31 | 2.22 | 2.03 | 2.16 | 2.23 | 2.23 |

Restructured Loan by Segment (\%)
Total Restructured loan in Q3' 17 Rp 41.4T
$\quad$ Micro Consumer $\quad$ Small Commercial $\quad$ Medium $\square$ Corporate Non-SoE $\quad$ SoE


Special Mention - by segment (\%)

| SML (\%) | 1Q'16 | $1 \mathrm{H}^{\prime} 16$ | $9 \mathrm{M}^{\prime} 16$ | 2016 | $1 Q^{\prime} 17$ | $1 \mathrm{H}^{\prime} 17$ | $9 \mathrm{M}^{\prime} 17$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| MICRO | 7.07 | 6.45 | 5.78 | 4.45 | 5.80 | 6.38 | 5.17 |
| CONSUMER | 4.98 | 4.15 | 4.00 | 3.04 | 4.23 | 3.85 | 3.53 |
| SMALL COMMERCIAL | 8.82 | 9.06 | 8.67 | 6.05 | 7.13 | 8.23 | 7.65 |
| MEDIUM | 9.67 | 8.80 | 8.56 | 5.10 | 7.26 | 6.03 | 6.61 |
| CORPORATE | 5.23 | 9.66 | 5.67 | 3.59 | 5.29 | 9.91 | 8.60 |
| SOE | 3.69 | 3.50 | 3.20 | 3.30 | 3.24 | 2.35 | 2.31 |
| Total SML | $\mathbf{6 . 4 3}$ | $\mathbf{6 . 6 7}$ | $\mathbf{5 . 7 3}$ | $\mathbf{4 . 2 8}$ | $\mathbf{5 . 4 1}$ | $\mathbf{6 . 2 5}$ | $\mathbf{5 . 5 1}$ |

Restructured Loan Composition by Quality (\%)


## Loan - NPL Coverage Ratio and Write Off

## Coverage Ratio



## Recovery Rate (\%)

* Since 2015 Recovery includes KUR claim payment



## Deposits - Mix and Growth

Deposits: Trend
(IDR Trillion)


Deposits Composition, COF
(\%)

$\square$ High Cost Low Cost COF Liabilities $\quad$ BI Rate

| Description | 2016 | 9M'16 | 9M'17 | $g(Y o Y)$ | Q1'17 | Q2'17 | Q3'17 | $g(Q \circ Q)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 90,808 | 67,938 | 73,875 | 8.7\% | 23,559 | 24,877 | 25,439 | 2.3\% |
| Interest from Loans | 80,957 | 60,612 | 65,937 | 8.8\% | 20,890 | 22,388 | 22,658 | 1.2\% |
| Int. from Other Earning Assets | 9,851 | 7,326 | 7,938 | 8.4\% | 2,669 | 2,488 | 2,781 | 11.8\% |
| Interest Expense | $(26,920)$ | $(20,333)$ | $(20,644)$ | 1.5\% | $(6,645)$ | $(6,672)$ | $(7,326)$ | 9.8\% |
| Net Interest Income | 63,888 | 47,605 | 53,231 | 11.8\% | 16,914 | 18,205 | 18,113 | -0.5\% |
| Fee \& Other Opr. Income | 16,679 | 11,946 | 13,267 | 11.1\% | 3,890 | 5,211 | 4,166 | -20.1\% |
| Fees and Commissions | 9,210 | 6,569 | 7,401 | 12.7\% | 2,544 | 2,387 | 2,471 | 3.5\% |
| Recovery | 4,461 | 3,024 | 3,135 | 3.7\% | 912 | 969 | 1,254 | 29.5\% |
| Others | 3,008 | 2,354 | 2,731 | 16.0\% | 434 | 1,856 | 440 | -76.3\% |
| Gross Operating Income | 80,567 | 59,551 | 66,498 | 11.7\% | 20,804 | 23,415 | 22,279 | -4.9\% |
| Other Operating Expenses | $(33,821)$ | $(25,701)$ | $(27,018)$ | 5.1\% | $(7,893)$ | $(9,917)$ | $(9,208)$ | -7.2\% |
| Pre Provision Operating Profit | 46,746 | 33,850 | 39,481 | 16.6\% | 12,911 | 13,498 | 13,071 | -3.2\% |
| Provision | $(13,320)$ | $(11,121)$ | $(15,361)$ | 38.1\% | $(5,151)$ | $(5,458)$ | $(4,752)$ | -12.9\% |
| Non Operating Income (Net) | 15 | 183 | 149 | -18.7\% | 142 | (56) | 63 | -213.1\% |
| Profit Before Tax n Minor. Int. | 33,442 | 22,912 | 24,269 | 5.9\% | 7,902 | 7,984 | 8,382 | 5.0\% |
| Net Profit | 25,753 | 18,623 | 20,119 | 8.0\% | 6,475 | 6,660 | 6,984 | 4.9\% |
| EPS* | 1,044.0 | 1,006.5 | 1,087.4 | 8.0\% | 1,049.9 | 15.0 | 22.5 | 50.4\% |

[^3]
## Operating Expenses

Melayani Dengan Setulus Hati IDR Billion

| Other Operating Expenses | 2016 | 9M'16 | 9M'17 | g(Y○Y) | Q1'17 | Q2'17 | Q3'17 | g(QoQ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personnel | 17,648 | 14,389 | 14,957 | 3.9\% | 4,337 | 5,688 | 4,932 | -13.3\% |
| General and Administration | 11,325 | 7,847 | 8,407 | 7.1\% | 2,578 | 2,843 | 2,987 | 5.07\% |
| Losses fr decrease of Securities and Govt. Bonds value |  | - |  | 0.0\% |  | - | - |  |
| Losses fr sale of Securities and Govt. Bonds | - | 2 | - | -100.0\% |  | - | - | 0.00\% |
| Losses from forex transaction | 272 | 454 | 76 | -83.2\% |  | 41 | 36 | -12.00\% |
| Promotion | 1,265 | 699 | 736 | 5.3\% | 205 | 292 | 238 | -18.3\% |
| Others | 3,312 | 2,310 | 2,842 | 23.0\% | 772 | 1,054 | 1,015 | -3.74\% |
| Total Other Opr. Expenses | 33,821 | 25,701 | 27,018 | 5.1\% | 7,893 | 9,917 | 9,208 | -7.2\% |

## Cost Efficiency Ratio (CER)



| Description | Q1'16 | 1H'16 | 9M'16 | 2016 | Q1'17 | 1H'17 | 9M'17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of Fund (COF) | 3.98\% | 3.96\% | 3.89\% | 3.83\% | 3.74\% | 3.43\% | 3.47\% |
| Loan to Deposit Ratio | 88.81\% | 90.03\% | 90.68\% | 87.77\% | 93.15\% | 89.76\% | 90.39\% |
| Net Interest Margin (NIM) | 7.92\% | 8.26\% | 8.24\% | 8.10\% | 7.91\% | 8.12\% | 8.13\% |
| NPL ratio - Gross | 2.22\% | 2.31\% | 2.22\% | 2.03\% | 2.16\% | 2.23\% | 2.23\% |
| NPL ratio - Nett | 1.35\% | 1.42\% | 1.18\% | 1.09\% | 1.22\% | 1.16\% | 1.06\% |
| Earning Asset Provision | 2.54\% | 2.75\% | 2.89\% | 2.75\% | 3.11\% | 3.47\% | 3.58\% |
| Opr. Expense to Opr. Income | 71.11\% | 71.37\% | 71.55\% | 68.93\% | 71.73\% | 72.55\% | 72.32\% |
| Cost Efficiency Ratio (CER) | 41.07\% | 42.67\% | 42.62\% | 41.84\% | 38.20\% | 40.53\% | 40.87\% |
| Tier I CAR | 15.84\% | 18.56\% | 20.88\% | 21.91\% | 19.88\% | 20.68\% | 21.17\% |
| Total CAR | 19.49\% | 22.10\% | 21.88\% | 22.91\% | 20.86\% | 21.67\% | 22.17\% |
| Return on Assets (ROA) - b.t | 3.65\% | 3.68\% | 3.59\% | 3.84\% | 3.34\% | 3.31\% | 3.34\% |
| Return on Assets (ROA) - a.t | 2.95\% | 2.88\% | 2.92\% | 2.96\% | 2.73\% | 2.74\% | 2.77\% |
| Return on Equity (ROE) - Tier I | 26.55\% | 25.24\% | 23.97\% | 23.08\% | 18.77\% | 19.12\% | 19.27\% |
| Return on Equity (ROE) - $\mathrm{B} / \mathrm{S}$ | 21.44\% | 20.51\% | 20.00\% | 19.98\% | 17.65\% | 17.94\% | 18.03\% |
| Primary Reserve Requirement (IDR) | 6.52\% | 6.54\% | 6.64\% | 6.94\% | 6.59\% | 6.59\% | 6.58\% |
| Net Open Position | 5.13\% | 3.29\% | 10.56\% | 6.67\% | 6.87\% | 7.59\% | 6.14\% |
| CASA | 56.54\% | 56.89\% | 57.61\% | 60.57\% | 56.63\% | 57.62\% | 56.98\% |

$\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)
$\checkmark$ NIM has been adjusted due to reclassification of premium paid on gov guarantees from other operating expense to interest expense

Melayani Dengan Setulus Hati

## Business Updates

Melayani Dengan Setulus Hati

## Micro Banking

## Micro Banking - Loan and Deposit

Micro Loans


Micro Borrowers
$\mathrm{YoYg}=$
$7.1 \%$



Sep'16
Sep'17



NPL - Micro Loans (\%)

| $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | Sept'16 | Sept'17 |
| :--- | :--- | :--- | :--- | :--- | ---: | :--- |
| 1.09 | 1.04 | 1.12 | 1.13 | 0.99 | 1.34 | 1.37 |

BRILink is utilization of BRI's e-banking infrastructure by third parties (BRILink Agent) through fee sharing scheme

```
# of Agents
```


\# of Transaction
(in Million)


Transaction Volume
(in Rp Trillion)




Melayani Dengan Setulus Hati

## Small Commercial \& Medium Loans

## Small Commercial \& Medium Loans

## Small Commercial (IDR Trillion)


$\mathrm{YoYg}=$
$12.7 \%$

Melayani Dengan Setulus Hati

## Medium <br> (IDR Trillion)



Melayani Dengan Setulus Hati

## Consumer Loans

## Consumer Loan

## Outstanding

(IDR Trillion)

| Consumer Loan | Des-12 | Des-13 | Des-14 | Des-15 | Des-16 | Sep-16 | Sep-17 | GrowthCompo- <br> sition |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Salary Based | 49.0 | 57.5 | 62.4 | 69.5 | 78.2 | 76.2 | 83.2 | $9.2 \%$ | $76.8 \%$ |
| Mortgage | 8.9 | 11.9 | 14.4 | 15.7 | 18.2 | 16.9 | 21.1 | $25.0 \%$ | $19.5 \%$ |
| Vehicle Loan | 1.6 | 2.8 | 2.2 | 1.6 | 2.2 | 2.2 | 2.2 | $1.9 \%$ | $2.1 \%$ |
| Card and Others | 1.9 | 1.7 | 1.6 | 1.6 | 1.6 | 1.5 | 1.7 | $10.4 \%$ | $1.6 \%$ |
| Iotal | 61.5 | 73.9 | 80.6 | 88.5 | 100.2 | 96.8 | 108.2 | $11.78 \%$ | $100 \%$ |

NPL (\%)

| Consumer Loan | Des-12 | Des-13 | Des-14 | Des-15 | Des-16 | Sep-16 | Sep-17 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Salary Based | $0.9 \%$ | $1.0 \%$ | $1.0 \%$ | $1.0 \%$ | $0.8 \%$ | $1.0 \%$ | $1.0 \%$ |
| Mortgage | $4.4 \%$ | $3.1 \%$ | $2.0 \%$ | $2.5 \%$ | $2.6 \%$ | $3.9 \%$ | $2.8 \%$ |
| Vehicle Loan | $0.6 \%$ | $0.5 \%$ | $0.8 \%$ | $1.2 \%$ | $0.6 \%$ | $0.6 \%$ | $0.8 \%$ |
| Card and Others | $6.1 \%$ | $6.5 \%$ | $4.1 \%$ | $4.7 \%$ | $4.1 \%$ | $5.4 \%$ | $3.3 \%$ |
| Total | $1.6 \%$ | $1.4 \%$ | $1.2 \%$ | $1.3 \%$ | $1.2 \%$ | $1.5 \%$ | $1.3 \%$ |

Consumer loan grew $11.78 \%$ Yoy and salary based loan is still the biggest portion of the consumer loans which around $76.8 \%$ in September 2017.


Melayani Dengan Setulus Hati

SoE \& Corporate Loans


| NPL - Trend | 2012 | 2013 | 2014 | 2015 | 2016 | Sept' 16 | Sept' 17 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Corporate | $1.00 \%$ | $0.87 \%$ | $1.78 \%$ | $4.78 \%$ | $5.61 \%$ | $4.78 \%$ | $4.44 \%$ |
| SOE | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ | $0.00 \%$ | $0.55 \%$ |
| Total | $0.43 \%$ | $0.38 \%$ | $0.77 \%$ | $2.30 \%$ | $2.66 \%$ | $2.20 \%$ | $2.44 \%$ |

By Business Segment

## SOE Loans



Melayani Dengan Setulus Hati

## Non Interest Income

## Non Interest Income



- Fees and Commissions grew by 12.7.\% YoY, reaching 8.5\% Fee to Total Income ratio.
- Deposit Admin Fee still contributes as the biggest portion.
- Loan Admin Fee has the strongest growth of $48.7 \%$ YoY, raising its portion from $11 \%$ to $15 \%$..

Growth YoY


Melayani Dengan Setulus Hati

## Key Take Aways

- Loan growth was subdued due to slower growth in corporate.
- Improved loan mix toward MSME.
- Manageable NPL level of 2.23\%.
- Improved NIM YtD due to lower Cost of Funds
- Higher than guided credit cost due to front loading strategy.

Target

Previous


## Others

## Board of Commissioners



## Board of Directors



Suprajarto
President Director


## The Most Extensive and Largest Nełworks

## Regional Office Distribution


*Total working units are including 4 overseas offices


## Shareholders \& Stock Performance

## Shareholders Composition

| Shareholder | 2003 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | Sep'16 | Sep'17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Government | 59.50\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% | 56.75\% |
| Public | 40.50\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% | 43.25\% |
| Foreign *) | 79.10\% | 84.25\% | 83.93\% | 82.84\% | 78.94\% | 83.09\% | 78.12\% | 80.12\% | 80.98\% | 83.22\% |
| Domestic *) | 20.90\% | 15.75\% | 16.07\% | 17.16\% | 21.06\% | 16.91\% | 21.88\% | 19.88\% | 19.02\% | 16.78\% |

## Stock Price: Trend

| IPO : |
| :---: |
| IDR 875 | | 9M17 : |
| :---: |
| IDR 15.275* |

BBRI Stock is member of:

- JCI Index
- LQ45 Index (Top 45 liquid stocks)
- SRI KEHATI Index (a UN affiliated biodiversity Index of 25 stocks)
* After stock split 1:2


Melayani Dengan Setulus Hati

5 Years data

## Balance Sheet (Consolidated)

| Description | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 | g (YoY) | g (QoQ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets | 551,337 | 626,183 | 801,984 | 878,426 | 1,003,644 | 931,693 | 1,038,673 | 11.48\% | 1.10\% |
| - Gross Loans | 362,007 | 448,345 | 510,697 | 581,095 | 663,420 | 630,902 | 694,208 | 10.03\% | 0.91\% |
| - Government Bonds (Recap) | 4,316 | 4,511 | 4,304 | 3,816 | 3,318 | 3,818 | 3,319 | -13.05\% | 0.04\% |
| - Other Earnings Assets | 132,720 | 115,690 | 213,094 | 197,021 | 237,338 | 202,771 | 244,264 | 20.46\% | 10.76\% |
| Total Earning Assets | 499,042 | 568,546 | 728,094 | 781,931 | 904,077 | 837,490 | 941,791 | 12.45\% | 3.29\% |
| Earning Assets Provision | $(14,916)$ | $(15,419)$ | $(16,163)$ | $(17,515)$ | $(22,807)$ | $(23,165)$ | $(32,055)$ | 38.38\% | 7.48\% |
| Total Earning Assets (net) | 484,126 | 553,127 | 711,931 | 764,416 | 881,270 | 814,325 | 909,736 | 11.72\% | 3.15\% |
| Total Non Earning Assets | 67,211 | 73,055 | 90,053 | 114,010 | 122,375 | 117,368 | 128,937 | 9.86\% | -11.30\% |
| Total Liabilities \& S.E | 551,337 | 626,183 | 801,984 | 878,426 | 1,003,644 | 931,693 | 1,038,673 | 11.48\% | 1.10\% |
| Total Customer Deposits | 450,166 | 504,281 | 622,322 | 668,995 | 754,526 | 694,843 | 770,604 | 10.90\% | 0.33\% |
| - Demand Deposits | 80,075 | 79,337 | 90,052 | 114,367 | 142,547 | 116,587 | 117,633 | 0.90\% | -9.95\% |
| - Saving Deposits | 184,365 | 212,997 | 236,395 | 272,471 | 303,270 | 273,425 | 309,388 | 13.15\% | 3.08\% |
| - Time and Certificate Deposits | 185,726 | 211,948 | 295,875 | 282,157 | 308,709 | 304,832 | 343,583 | 12.71\% | 1.87\% |
| Other Interest Bearing Liabilities | 15,784 | 20,896 | 57,435 | 68,601 | 70,349 | 65,108 | 72,148 | 10.81\% | 0.46\% |
| Non Interest Bearing Liabilities | 20,505 | 21,678 | 24,522 | 27,703 | 31,956 | 30,801 | 37,309 | 21.13\% | 1.41\% |
| Tier I Capital | 52,325 | 67,270 | 83,344 | 93,437 | 139,786 | 134,621 | 149,996 | 11.42\% | 5.05\% |
| Total Shareholder's Equity | 64,882 | 79,327 | 97,706 | 113,127 | 146,813 | 140,941 | 158,612 | 12.54\% | 5.26\% |

[^4]IDR Billion

| Description | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 | $\mathrm{g}(\mathrm{Y} \circ \mathrm{Y})$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 49,610 | 59,461 | 75,122 | 85,434 | 94,788 | 70,804 | 77,301 | 9.2\% |
| Interest Expense | $(13,876)$ | $(16,267)$ | $(24,710)$ | $(28,451)$ | $(28,577)$ | $(21,536)$ | $(22,171)$ | 3.0\% |
| Net Interest Income | 35,734 | 43,194 | 50,412 | 56,983 | 66,211 | 49,268 | 55,129 | 11.9\% |
| Net Premium Income |  |  |  |  | 64 | 28 | 67 | 136.2\% |
| Fee \& Other Opr. Income | 8,390 | 8,348 | 9,299 | 13,855 | 17,218 | 12,248 | 13,695 | 11.8\% |
| Gross Operating Income | 44,124 | 51,543 | 59,711 | 70,839 | 83,493 | 61,544 | 68,891 | 11.9\% |
| Other Operating Expenses | $(18,742)$ | $(21,469)$ | $(25,685)$ | $(29,979)$ | $(35,736)$ | $(26,922)$ | $(28,536)$ | 6.0\% |
| Pre Provision Operating Profit | 25,382 | 30,074 | 34,027 | 40,860 | 47,757 | 34,623 | 40,355 | 16.6\% |
| Provision | $(2,700)$ | $(3,946)$ | $(5,719)$ | $(8,900)$ | $(13,791)$ | $(11,474)$ | (15,713) | 36.9\% |
| Non Operating Income (Net) | 1,177 | 1,782 | 2,497 | 535 | 9 | 168 | 155 | -8.2\% |
| Profit Before Tax $n$ Minor. Int. | 23,860 | 27,910 | 30,804 | 32,494 | 33,976 | 23,317 | 24,796 | 6.3\% |
| Net Profit | 18,687 | 21,354 | 24,227 | 25,411 | 26,228 | 18,975 | 20,540 | 8.2\% |
| EPS *) | 758 | 866 | 982 | 1,030 | 1,063 | 1,026 | 1,110 | 8.2\% |

[^5]*) Annualized

## Balance Sheet (Bank Only)

DR Billion

| Description | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 | $\mathrm{g}(\mathrm{YoY})$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets | 535,209 | 606,370 | 778,046 | 845,998 | 964,001 | 894,360 | 993,101 | 11.0\% |
| - Gross Loans | 348,227 | 430,618 | 490,403 | 558,436 | 635,291 | 603,461 | 664,510 | 10.1\% |
| - Government Bonds (Recap) | 4,316 | 4,511 | 4,304 | 3,816 | 3,318 | 3,818 | 3,319 | -13.1\% |
| - Other Earnings Assets | 131,547 | 115,168 | 211,325 | 190,735 | 230,252 | 196,168 | 233,966 | 19.3\% |
| Total Earning Assets | 484,089 | 550,297 | 706,031 | 752,987 | 868,862 | 803,447 | 901,796 | 12.2\% |
| Earning Assets Provision | $(14,584)$ | $(15,072)$ | $(15,785)$ | $(17,030)$ | $(21,944)$ | $(22,326)$ | $(31,199)$ | 39.7\% |
| Total Earning Assets (net) | 469,505 | 535,225 | 690,246 | 735,957 | 846,918 | 781,121 | 870,597 | 11.5\% |
| Total Non Earning Assets | 65,704 | 71,145 | 87,800 | 110,041 | 117,083 | 113,239 | 122,504 | 8.2\% |
| Total Liabilities \& S.E | 535,209 | 606,370 | 778,046 | 845,998 | 964,001 | 894,360 | 993,101 | 11.0\% |
| Total Customer Deposits | 436,098 | 486,366 | 600,404 | 642,774 | 723,845 | 665,529 | 735,147 | 10.5\% |
| - Demand Deposits | 78,753 | 78,017 | 89,076 | 112,989 | 140,764 | 115,204 | 115,588 | 0.3\% |
| - Savings | 182,643 | 210,004 | 232,414 | 267,607 | 297,649 | 268,186 | 303,328 | 13.1\% |
| - Time Deposits | 174,702 | 198,346 | 278,915 | 262,178 | 285,432 | 282,139 | 316,231 | 12.1\% |
| Other Interest Bearing Liabilities | 14,466 | 19,873 | 56,677 | 67,712 | 68,659 | 63,646 | 71,046 | 11.6\% |
| Non Interest Bearing Liabilities | 20,008 | 21,261 | 23,784 | 23,120 | 26,038 | 25,430 | 30,393 | 19.5\% |
| Tier I Capital | 51,593 | 65,964 | 82,109 | 89,992 | 136,670 | 132,066 | 145,552 | 10.2\% |
| Total Shareholder's Equity | 64,637 | 78,870 | 97,181 | 112,392 | 145,458 | 139,755 | 156,515 | 12.0\% |
| Book Value per Shares *) | 2,620.17 | 3,197.11 | 3,939.37 | 4,555.96 | 5,896.34 | 5,665 | 6,345 | 12.0\% |

$\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
$\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)

## Income Statement (Bank Only)

IDR Billion

| Description | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 | $\mathrm{g}(\mathrm{YOY})$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income | 47,922 | 57,301 | 72,466 | 82,221 | 90,808 | 67,938 | 73,875 | 8.7\% |
| Interest from Loans | 42,623 | 51,733 | 65,373 | 73,376 | 80,957 | 60,612 | 65,937 | 8.8\% |
| Int. from Other Earning Assets | 5,299 | 5,567 | 7,093 | 8,845 | 9,851 | 7,326 | 7,938 | 8.4\% |
| Interest Expense | $(13,190)$ | $(15,279)$ | $(23,337)$ | $(26,958)$ | $(26,920)$ | $(20,333)$ | $(20,644)$ | 1.5\% |
| Net Interest Income | 34,732 | 42,021 | 49,129 | 55,263 | 63,888 | 47,605 | 53,231 | 11.8\% |
| Fee \& Other Opr. Income* | 8,166 | 8,165 | 9,178 | 13,670 | 16,679 | 11,946 | 13,267 | 11.1\% |
| Fees and Commissions | 3,928 | 4,860 | 6,068 | 7,352 | 9,210 | 6,569 | 7,401 | 12.7\% |
| Recovery | 2,251 | 1,907 | 2,087 | 3,780 | 4,461 | 3,024 | 3,135 | 3.7\% |
| Others | 1,987 | 1,398 | 1,022 | 2,538 | 3,008 | 2,354 | 2,731 | 16.0\% |
| Gross Operating Income | 42,898 | 50,186 | 58,307 | 68,933 | 80,567 | 59,551 | 66,498 | 11.7\% |
| Other Operating Expenses | $(17,873)$ | $(20,399)$ | $(24,467)$ | $(29,889)$ | $(33,821)$ | $(25,701)$ | $(27,018)$ | 5.1\% |
| Pre Provision Operating Profit | 25,025 | 29,788 | 33,840 | 39,044 | 46,746 | 33,850 | 39,481 | 16.6\% |
| Provision | $(2,555)$ | $(3,916)$ | $(5,613)$ | $(8,581)$ | $(13,320)$ | $(11,121)$ | $(15,361)$ | 38.1\% |
| Non Operating Income (Net) | 1,169 | 1,776 | 2,497 | 500 | 15 | 183 | 149 | -18.7\% |
| Profit Before Tax n Minor. Int. | 23,639 | 27,648 | 30,724 | 30,963 | 33,442 | 22,912 | 24,269 | 5.9\% |
| Net Profit | 18,521 | 21,160 | 24,176 | 25,204 | 25,753 | 18,623 | 20,119 | 8.0\% |
| EPS** | 750.8 | 857.8 | 980.0 | 1,021.7 | 1,044.0 | 1,006.5 | 1,087.4 | 8.0\% |

[^6]
## Financial Ratios (Bank Only)

| Description | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of Fund (COF) | 3.68\% | 3.71\% | 4.38\% | 4.24\% | 3.83\% | 3.89\% | 3.47\% |
| Loan to Deposit Ratio | 79.85\% | 88.54\% | 81.68\% | 86.88\% | 87.77\% | 90.68\% | 90.39\% |
| Net Interest Margin (NIM) | 8.25\% | 8.38\% | 8.34\% | 7.95\% | 8.10\% | 8.24\% | 8.13\% |
| NPL ratio - Gross | 1.78\% | 1.55\% | 1.69\% | 2.02\% | 2.03\% | 2.22\% | 2.23\% |
| NPL ratio - Nett | 0.34\% | 0.31\% | 0.36\% | 1.22\% | 1.09\% | 1.18\% | 1.06\% |
| Earning Asset Provision | 3.43\% | 2.90\% | 2.40\% | 2.37\% | 2.75\% | 2.89\% | 3.58\% |
| Opr. Expense to Opr. Income | 59.93\% | 60.58\% | 65.42\% | 66.92\% | 68.93\% | 71.55\% | 72.32\% |
| Cost Efficiency Ratio (CER) | 42.13\% | 41.10\% | 42.21\% | 41.85\% | 41.84\% | 42.62\% | 40.87\% |
| Tier I CAR | 15.86\% | 16.13\% | 17.54\% | 16.76\% | 21.91\% | 20.88\% | 21.17\% |
| Total CAR | 16.95\% | 16.99\% | 18.31\% | 20.59\% | 22.91\% | 21.88\% | 22.17\% |
| Return on Assets (ROA) - b.t | 5.15\% | 5.03\% | 4.73\% | 4.19\% | 3.84\% | 3.59\% | 3.34\% |
| Return on Assets (ROA) - a.t | 4.04\% | 3.85\% | 3.72\% | 3.28\% | 2.96\% | 2.92\% | 2.77\% |
| Return on Equity (ROE) - Tier I | 38.66\% | 34.11\% | 31.19\% | 29.89\% | 23.08\% | 23.97\% | 19.27\% |
| Return on Equity (ROE) - B/S | 32.41\% | 30.10\% | 27.87\% | 24.39\% | 19.98\% | 20.00\% | 18.03\% |
| Primary Reserve Requirement (IDR) | 10.64\% | 8.02\% | 8.07\% | 9.31\% | 6.94\% | 6.64\% | 6.58\% |
| Net Open Position | 3.00\% | 3.15\% | 3.86\% | 2.33\% | 6.67\% | 10.56\% | 6.14\% |
| CASA | 59.94\% | 59.22\% | 53.55\% | 59.21\% | 60.57\% | 57.61\% | 56.98\% |

$\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)
$\checkmark$ NIM has been adjusted due to reclassification of premium paid on govt guarantees from other operating expense to interest expense


## Loan - Asset Quality

| Non Performing Loan - gross by segment (\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NPL \% | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 |
| Micro | 1.09 | 1.04 | 1.12 | 1.13 | 0.99 | 1.34 | 1.37 |
| Consumer | 1.60 | 1.40 | 1.21 | 1.30 | 1.18 | 1.53 | 1.34 |
| Small Comm. | 3.75 | 3.13 | 3.21 | 2.90 | 2.70 | 3.66 | 3.49 |
| Medium | 5.09 | 4.38 | 5.91 | 5.82 | 7.13 | 6.52 | 6.06 |
| Corp. Non-SoE | 1.00 | 0.87 | 1.78 | 4.78 | 5.61 | 4.78 | 4.44 |
| SoE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.55 |
| Total NPL | 1.78 | 1.55 | 1.69 | 2.02 | 2.03 | 2.22 | 2.23 |

```
Total Restructured loan in Q3'17 Rp 41.4T
\(\square\) Micro \(\square\) Consumer \(\square\) Small Commercial Medium Corporate Non-SoE \(\square\) SoE
```

Restructured Loan by Segment (\%)

Special Mention - by segment (\%)

| SML (\%) | 2012 | 2013 | 2014 | 2015 | 2016 | 9M'16 | 9M'17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MICRO | 6.81 | 6.37 | 7.15 | 6.00 | 4.45 | 5.78 | 5.17 |
| CONSUMER | 4.66 | 4.58 | 4.60 | 4.02 | 3.04 | 4.00 | 3.53 |
| SMALL COMMERCIAL | 7.38 | 7.12 | 6.80 | 6.09 | 6.05 | 8.67 | 7.65 |
| MEDIUM | 8.80 | 7.87 | 7.03 | 6.67 | 5.10 | 8.56 | 6.61 |
| CORPORATE | 4.52 | 7.19 | 9.50 | 2.82 | 3.59 | 5.67 | 8.60 |
| SOE | 1.26 | 0.00 | 3.05 | 2.60 | 3.30 | 3.20 | 2.31 |
| Total SML | 5.60 | 6.47 | 6.30 | 4.81 | 4.28 | 5.73 | 5.51 |

## Restructured Loan by Quality (\%)



## Deposits - Mix and Growth





PT BANK RAKYAT INDONESIA (Persero) Tbk. Investor Relations<br>$20^{\text {th }}$ floor BRI I Building<br>JI Jendral Sudirman Kav 44-46 Jakarta 10210 Indonesia<br>Phone : 6221 5752006/09, 5751952/79<br>Fax. : 62215752010<br>Website : www,ir-bri,com<br>E-mail : Ir@bri.co.ld

Disclaimer: This report has been prepared by PT Bank Rakyat Indonesia (Persero) Tbk (Bank BRI) Independently and is circulated for the purpose of general information only. It is not intended to the specific person who may receive this report. The information in this report has been obtained from sources which we deem reliable. No warranty (expressed or implied) is made to the accuracy or completeness of the information. All opinions and estimations included in this report constitute our judgment as of this date and are subject to change without prior notice. We disclaim any responsibility or liability without prior notice of Bank BRI and/or their respective employees and/or agents whatsoever arising which may be brought against or suffered by any person as a result of acting in reliance upon the whole or any part of the contents of this report and neither Bank BRI and/or its affiliated companies and/or their respective employees and/or agents accepts liability for any errors, omissions, negligent or otherwise, in this report and any inaccuracy herein or omission here from which might otherwise arise


[^0]:    $\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
    $\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)

[^1]:    $\checkmark$ Reclassification of Premium paid on Deposit Insurance to interest expense
    *) Annualized

[^2]:    $\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
    $\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)

[^3]:    $\checkmark$ Reclassification of Premium paid on Deposit Insurance to interest expense
    *) Annualized

[^4]:    $\checkmark$ Asset and Capital Increased in 2016 due to asset revaluation recognition amounting to Rp.14.3T
    $\checkmark$ Tier 1 CAR increased in 2016 due to reclassification of appropriated reserve (Tier 2) to retained earning (Tier 1)

[^5]:    $\checkmark$ Reclassification of Premium paid on Deposit Insurance to interest expense

[^6]:    $\checkmark$ Reclassified Premium paid on gov guarantees from other operating expense to interest expense
    *) Detail on the Fee \& Other Operating Income on page 28
    **) Annualized

